

## T.Y.B.COM. - COMMERCE-VI

### CHAPTER - 1 : HUMAN RESOURCE MANAGEMENT

#### MULTIPLE CHOICE QUESTIONS

1. HRM ensures the availability of competent \_\_\_\_\_.  
(customers, public, manpower)
2. \_\_\_\_\_ is the process of estimating future manpower needs of the organisation.  
(Promotion of employees, Human resource planning, Placement of employees)
3. Human Resource Managers need to align HRM policies with \_\_\_\_\_ strategy.  
(Competitors', Government, Corporate)
4. \_\_\_\_\_ analysis is the process of studying and collecting information relating to operations and responsibilities of a specific job.  
(Job, Role, Cost-Benefit)
5. \_\_\_\_\_ is a process of searching and attracting capable candidates to apply for the jobs.  
(Selection, Recruitment, Induction)
6. \_\_\_\_\_ is a standard format of the company to obtain information about every candidate applying for the job.  
(Application Form, Appointment Format, Application Blank)
7. \_\_\_\_\_ test is conducted to judge specific talent or skill to handle a particular type of job.  
(Aptitude, Interest, Intelligence)
8. In \_\_\_\_\_ interviews are conducted as per the rules and practices.  
(Stress, Formal, Informal)
9. In \_\_\_\_\_ interview, a list of questions to be asked to the candidates is prepared well in advance.  
(Structured, Unstructured, Informal)

10. \_\_\_\_\_ refers to horizontal movement of employees in respect of job position.  
(Training, Promotion, Transfer)
11. Employees' welfare includes \_\_\_\_\_.  
(counselling, crèche facility, promotion)
12. \_\_\_\_\_ refers to fitting the right person at the right place of work.  
(Recruitment, Selection, Placement)
13. \_\_\_\_\_ is a process of choosing the right person for the right job.  
(Selection, Recruitment, Placement)
14. \_\_\_\_\_ test measures the skills and knowledge required for a job.  
(Performance, GK, Interest)
15. \_\_\_\_\_ test helps to identify specific talent to handle particular type of job. (Perception, Aptitude, GK)
16. Interview is a \_\_\_\_\_ communication between candidate and interviewer.  
(one-way, three-way, two-way)
17. \_\_\_\_\_ is a specific format to obtain information about candidates applying for the job.  
(Application Blank, Invitation Letter, Interview Letter)
18. \_\_\_\_\_ is handled by a junior executive in respect of selection of employees. (Medical check, Initial screening, Final interview)
19. Human resource \_\_\_\_\_ involves human resource requirements forecast. planning, development, management)
20. \_\_\_\_\_ manager plays an important role in counselling and stress management. (HR, Finance, Marketing)

**Ans: (1) manpower (2) Human resource planning (3) Corporate (4) Job (5) Recruitment (6) Application Blank (7) Aptitude (8) Formal (9) Structured (10) Transfer (11) crèche facility (12) Placement (13) Selection (14) Performance (15) Aptitude (16) two-way (17) Application Blank (18) Initial screening (19) planning (20) HR**

## CHAPTER - 2 : HUMAN RESOURCE DEVELOPMENT (HRD)

### MULTIPLE CHOICE QUESTIONS

1. Human resource development is one of the important areas of \_\_\_\_\_.  
(Human resource management, human resource planning, human resource research)
2. \_\_\_\_\_ consists of planned programs undertaken to improve employee knowledge, attitudes, skill and social behaviour.  
(Performance appraisal, Training, Recruitment)
3. \_\_\_\_\_ is a method of training wherein trainees are trained in an environment that closely resembles actual work place.  
(Environment scanning, Simulation, Work place training)
4. \_\_\_\_\_ is a systematic description of employee's job relevant strengths and weaknesses. (Placement, Induction, Performance appraisal)
5. \_\_\_\_\_ is a traditional method of performance appraisal, whereby the performance appraisal report is normally not disclosed to the employees. (Confidential report, check list, ranking)
6. \_\_\_\_\_ appraisal is conducted by various parties.  
(Management by objective, 360 degree, Role analysis)
7. Generally, higher employee turnover rate takes place among \_\_\_\_\_ achievers. (high, medium, low)
8. \_\_\_\_\_ generates equity in pay.  
(Performance related pay, Monthly pay, Bonus)
9. \_\_\_\_\_ is a ratio of returns to cost. (Efficiency, Morale, Productivity)
10. \_\_\_\_\_ helps to introduce newly appointed employee to the existing employees. (Placement, Selection, Induction)
11. In \_\_\_\_\_ method of training, the subordinate is trained to perform the duties and responsibilities of the superior.  
(Junior Boards, Understudy Position, Business Games)
12. \_\_\_\_\_ means that the performance appraisal is influenced by past performance. (horn effect, halo effect, Spillover effect)
13. \_\_\_\_\_ effect influences the rater's consideration of one positive factor to rate the employee. (horn, halo, spillover)

14. \_\_\_\_\_ is a learning process required by managers for enhancing general administrative abilities.  
(Placement, Performance appraisal, Development)
15. \_\_\_\_\_ is a method of training wherein employees are transferred from one job to another. (Coaching, Counselling, Job rotation)
16. \_\_\_\_\_ is a sequence of positions occupied by a person during the course of his life time. (Performance, Career, Job Rotation)
17. \_\_\_\_\_ planning is a process of making arrangements to fill up key organisational positions in an organisation.  
(Succession, Career, Human Resource)

***Ans: (1) Human resource management (2) Training (3) Simulation (4) Performance appraisal (5) Confidential report (6) 360 degree (7) high (8) Performance related pay (9) Efficiency (10) Induction (11) Understudy Position (12) Spillover effect (13) Halo (14) Development (15) Job rotation (16) Career (17) Succession***

## CHAPTER - 3 : HUMAN RELATIONS, LEADERSHIP & MOTIVATION

### MULTIPLE CHOICE QUESTIONS

1. \_\_\_\_\_ is a process of an effective motivation of individuals in a given situation to achieve a balance of objectives.  
(Training, Human relations, Performance appraisal)
2. \_\_\_\_\_ is the activity of influencing people to strive willingly for group objectives. (Motivation, Leadership, Communication)
3. \_\_\_\_\_ is pattern of behaviour of a leader to get the work done from subordinates. (Decentralization, Leadership style, Motivation pattern)
4. Under \_\_\_\_\_ leadership style, the leader makes all decisions by himself without consulting the subordinates.  
(autocratic, participative, laissez-faire)
5. Under \_\_\_\_\_ leadership style, subordinates make decisions.  
(Laissez-faire, participative, consultative)
6. According to Abraham Maslow's Need Hierarchy Theory, \_\_\_\_\_ level needs to be satisfied before other needs. (lower, middle, higher)
7. ERG Theory stands for \_\_\_\_\_ relatedness and growth.  
(existence, empathy, energy)
8. Theory X assumes \_\_\_\_\_ approach of the managers towards employees. (traditional, professional, general)
9. \_\_\_\_\_ is a general term used to describe overall group satisfaction.  
(Job Satisfaction, Morale, General Satisfaction)
10. \_\_\_\_\_ type of leadership style is mostly followed in Government organisations. (Autocratic, Bureaucratic, Democratic)
11. \_\_\_\_\_ leadership style is mostly adopted in Japanese organisations.  
(Sociocratic, Neurocratic, Paternalistic)
12. According to Need Hierarchy Theory \_\_\_\_\_ needs are the basic needs of human beings. (Physiological, Psychological, Social)
13. Theory Z blends Japanese and \_\_\_\_\_ management practices.  
(US, Indian, Chinese)
14. Theory X is based on \_\_\_\_\_ assumptions of human nature.  
(Positive, Negative, General)
15. Human relations is the study and practice of utilizing \_\_\_\_\_ resources in an organisation. (physical, financial, human)

16. Knowledge of human behaviour helps to find out \_\_\_\_\_ people behave in certain situations.  
(How and Why, How and Where, Why and Where)
17. Human relations approach has \_\_\_\_\_ application.  
(Universal, Special, General)
18. \_\_\_\_\_ influences people to work willingly towards group objectives.  
(Motivation, Communication, Leadership)
19. \_\_\_\_\_ is a combination of mental, physical and social qualities.  
(Ability, Personality, Mentality)
20. Knowledge of \_\_\_\_\_ skills is required by a leader as he constantly interacts with his people. (human, market, technical)
21. \_\_\_\_\_ is a feeling of injustice at the workplace.  
(Grievance, Motivation, Direction)

***Ans: (1) Human relations (2) Leadership (3) Leadership style (4) autocratic (5) Laissez-faire (6) lower (7) existence (8) traditional (9) Morale (10) Bureaucratic (11) Paternalistic (12) Physiological (13) US (14) Negative (15) human (16) How and Why (17) Universal (18) Leadership (19) Personality (20) human (21) Grievance***

## CHAPTER - 4 : TRENDS IN HUMAN RESOURCE MANAGEMENT

### MULTIPLE CHOICE QUESTIONS

1. Competence refers to a combination of knowledge, attributes and \_\_\_\_\_ which are required to improve work performance. (skills, feelings, opinions)
2. Problem solving requires weighing \_\_\_\_\_ before a final decision is made. (alternatives, suggestions, opinions)
3. \_\_\_\_\_ refers to the general competencies, which are specific to an organisation. (Core, Technical, Behavioural)
4. \_\_\_\_\_ popularized the concept of learning organisation through his book 'The Fifth Discipline. (Peter Senge, Peter Drucker, Tom Peters)
5. \_\_\_\_\_ organisation provides autonomy to the employees. (Innovative, Line, Matrix)
6. Innovative culture is the work \_\_\_\_\_ that managers encourage to nurture and develop to generate innovative ideas. (environment, rules, ethics)
7. Employee \_\_\_\_\_ is the extent to which employees feel passionate about their jobs and are committed to their work. (Engagement, recognition, satisfaction)
8. \_\_\_\_\_ employees perform what is expected of them and nothing more. (Not engaged, Actively engaged, Actively disengaged)
10. \_\_\_\_\_ is an integrated system used to gather, store and analyse information regarding employees. (HRIS, MIS, HRP)
11. \_\_\_\_\_ employment is a system of working for a fixed number of hours with the starting and finishing timings within the agreed limits. (Flexitime, Temporary, Part-time)
12. \_\_\_\_\_ refers to planned elimination of positions or jobs. (Downsizing, Upsizing, Termination)
13. \_\_\_\_\_ guidelines are in respect of prevention of sexual harassment at work place. (Vishakha, Apsara, Mehrotra)
14. Employee \_\_\_\_\_ refers to a gradual reduction in workforce without firing employees, which takes place as and when workers resign or retire and are not replaced. (Attrition, Turnover, Downsizing)

15. Employee \_\_\_\_\_ involves giving employees the autonomy to take right decisions. (Empowerment, Engagement, Education)
16. Generation \_\_\_\_\_ includes persons born between 1979 and 1999. (Y, X, Z)
17. Competency \_\_\_\_\_ is a process of identifying key competencies required for undertaking organisational tasks. (Mapping, Scaling, Tasking)

***Hint: The first option is the correct option.***